# Women Leadership Development Program

"Classic female mistake.

I thought it was all about doing my job extraordinarily well.

If I put my head down and worked as hard as I can, my value to the organization would be self-evident, and, of course, I would be recognized and promoted."

Sylvia Ann Hewlett

# My approach for WLDP is

To awaken the **Executive Presence** in every participant following Sylvia Ann Hewlett concept through coaching, mentoring, supervision and facilitation

Executive Presence is a dynamic combination of

- > Communication the way we speak and deliver the speech to inspire teams
- > Appearance the way we look to be perceived as Executive
- > Gravitas the way we act to ensure the delivery of ideas and spirit

### The way I perceive the goal

To find practical tools to make UNSDCF and Azerbaijan government initiative "A Gender-Equitable Society that Empowers Women and Girls" our *new reality* by inspiring WDP participants to grow beyond limits

With the executive presence — no man or woman - attains a top job, lands an extraordinary deal or brings a significant result without this heady combination of Confidence, Poise, and Strength.

Confidence in "speak", poise in "look" and authentic strength in "act" that convinces the rest of us we're in the presence of someone who's the real deal.

Sylvia Ann Hewlett

### Expected Customer input prior the WDP

- > Corporation's Frame of competences for "newborn" Women Leaders
- > Cultural and International role models desired to be introduced into participants' perception
- > Corporation's success stories of Women in Power, self-made or mentored success stories

#### How I see my input

#### Two roles<mark>:</mark>

- > As leading facilitator (assessment, webinars, cinema club)
- > As one of coaches (individual mentoring & coaching sessions)

#### 2 months' program

- 1. 1<sup>st</sup> month intense planting
- 2. 2<sup>nd</sup> month enrooting seeds

# LPCI blocks design

- 1. Lecture learning webinar in one big group
- 2. Practicum reflection and exercises in *sub*groups up to 9
- 3. Coaching individual coaching sessions, 50 or 75 minutes for work on self 1 or 2 times a week
- 4. Intervision peer-to-peer discussions in groups of three without facilitator to reflect the experience

#### Topics of blocks are

- Executive Presence
- 2. Barriers & Transformation
- 3. Assertiveness by Speak and Look
- 4. Life Script rewriting as Leader

Additional formats in course of program

- 1. Mentoring individual work on personal case, career talk, challenges discussions
- 2. Supervision real case discussions in subgroups of 9 lead by supervisor
- $\mathcal{S}$ . Cinema club 2 discussions in big group

# Program stages — summed up

IV: intervision, subgroups without facilitator | SV: supervision, subgroups with facilitator | CC: cinema club, subgroups with facilitator

Week №	Blocks' Topics
	Prep stage
1	Prep: Hogan & essay   video
2	Webinars: Program Kick-off   Hogan intro Coaching: Hogan session 1 hour   Warm up session 1 hour (individually)

## First month - intensive

3	Lec 1	Executive Presence Pra 1   IV 1   Coa 1
4	Lec 2	Barriers Pra 2   IV 2   Coa 2   <mark>SV</mark>
5	Lec 3	Assertiveness Pra 3   IV 3   Coa 3   CC
6	Lec 4	Life Script Rewriting Pra 4   IV 4   Coa 4

	Second month - enrooting
5 - 8	Individual coaching or mentoring sessions   50 minutes

		Stages of WLDP	
/eek #	Stage	Activities	Format
	Preparation		
0	Home prep	<ul> <li>Hogan "<u>Leader Focus</u>" report based on 2 tests - personality and motives/values</li> <li>Essay or video as introduction</li> </ul>	
	Webinars in Groups		
1	Prog intro webinar	<ul> <li>Kick-off meeting (group &amp; leading facilitator)</li> <li>Participants' introduction</li> <li>Self-assessment   Spilt in syndicates</li> <li>Homework (movie and article)</li> </ul>	2 hours in one group
	Hogan webinar	<ul> <li>Intro to assessment method before individual meetings</li> <li>Design of WDP profile by Hogan competences</li> </ul>	2 hours in one group
	Individual coaching		
2	Hogan interpretation	<ul> <li>&gt; Analysis of Hogan results</li> <li>&gt; Reflection on self-assessment</li> <li>&gt; Reflection on leadership type</li> </ul>	1 hour
2	Warm up	<ul> <li>Follow up to Intro</li> <li>Commitment for the WDP-INSPIRE "3 pillars"</li> <li>Choice of stakeholders</li> </ul>	1 hour
	Block #1		
	Lecture	Executive Presence	2 hours
3	Practicum	<ul> <li>Reflection on EP – apply to self   Personal formula of EP</li> <li>Personal role models</li> <li>Homework (TED, role models to explore)</li> </ul>	2 hours by subgroups
	Coaching	<ul><li>Follow up to Web1 &amp; reflection</li><li>Discuss of homework</li></ul>	50 minutes
	Intervision	> Discuss homework	90 minutes
	Cinema Club	> Discuss movie	1 hour by subgroups
	Block #2		
	Lecture	Barriers to EP	2 hours
4	Practicum	<ul><li>&gt; Reflection on barriers</li><li>&gt; Transformation technique</li></ul>	2 hours by subgroups
4		> Homework (movie)	
4	Coaching	> Follow up to Web2 & reflection	50 minutes
4	Intervision	<ul><li>&gt; Follow up to Web2 &amp; reflection</li><li>&gt; Discuss homework</li></ul>	90 minutes
4	Intervision Supervision	> Follow up to Web2 & reflection	90 minutes
4	Intervision	<ul><li>&gt; Follow up to Web2 &amp; reflection</li><li>&gt; Discuss homework</li></ul>	90 minutes
4	Intervision Supervision	<ul><li>&gt; Follow up to Web2 &amp; reflection</li><li>&gt; Discuss homework</li></ul>	90 minutes
	Intervision Supervision Block #3	<ul> <li>Follow up to Web2 &amp; reflection</li> <li>Discuss homework</li> <li>Discuss practical cases how the barriers spoiled career</li> </ul>	90 minutes 90 minutes by subgroups
4	Intervision Supervision Block #3 Lecture Practicum Ind coaching	<ul> <li>Follow up to Web2 &amp; reflection</li> <li>Discuss homework</li> <li>Discuss practical cases how the barriers spoiled career</li> </ul> Assertiveness Exercises on speech deliver   Video analyses Reflection on exercise and video	90 minutes 90 minutes by subgroups 2 hours 2 hours by subgroups 50 minutes
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# Lectures' agenda

THE MISSING LINK BETWEEN MERIT AND SUCCESS - EXECUTIVE PRESENCE: GRAVITAS, COMMUNICATION AND APPEARANCE

SPEAK	LOOK	Аст
rational & emotional	OWN STYLE OF CHARISMA	DECISIVENESS
SUMMARIZE	"QUEEN" CORSET	CHANGE AGENT   VISIBILITY

Lecture I	Concept of Executive Presence (Communication, Appearance, Gravitas)			
	<ul> <li>How you act (gravitas)   speak (communication)   look (appearance)</li> <li>Choice of role models</li> <li>Personal formula of EP</li> </ul>			
Lecture 2	Barriers to EP			
	<ul> <li>Cultural and personal. Way Neqsol Holding perceive Women in Power</li> <li>Decisiveness is not about logic</li> <li>My way vs. "Your" way – career building, self-promotion. Visibility</li> </ul>			
Lecture 3	Assertiveness			
	<ul> <li>Aggressive and passive vs. assertive</li> <li>Three types of orators: combine rational and emotional</li> <li>Star speech (5 steps to sell any idea). Always summarize</li> </ul>			
Lecture 4	Script rewriting			
	<ul> <li>Life scripts – what our memory berries and commands us to follow</li> <li>Let's re-write personal life script</li> </ul>			